**Vision** To be the UK's leading science discovery centre by 2030 Marketing Customer **Events and Business** Education **Key Themes Admissions Development Development** and PR experience retail To embed science in Welsh culture through interactive engagement **Mission Core Pillars Community Diversity Partnerships Core Values Empowering** Inclusive **Innovative** Collaborative Inspirational Excellent We celebrate and inspire scientific and technological discoveries **Purpose** 



#### **Admissions**

- 100% of ticket sales are processed through Digitickets and Dynamics to enable effective data capture
- Drive average spend per head up from £6.54 to £6.90
- Review opening times through holiday periods to optimise revenue
- Introduce upsell targets to front desk regarding daily activities running in centre
- Develop appropriate third-party ticket collaborations
- Improve uptake of off-peak pass and investigate full membership scheme options
- Work to improve gift aid opt-in

### Admissions numbers

133,620 including General Admission, After 3pm and Toddler Day tickets

· Spend per head

£6.90 across General Admissions, After 3pm, Home Educators and Toddler Day tickets

• Gift aid %

Above 10% of annual revenue claimed back under gift aid scheme

• Budgets for shows/workshops
Achieve financial targets against upselling shows and workshops (£70k)

## attracts 200,000 visitors a year by 2030

**Techniquest** 

# Marketing and Comms

- Continuously develop and implement fully integrated marketing and comms campaigns for each season
- Develop strategy for marketing to Schools and to other Group Bookers
- Introduce a stronger bilingual approach across comms platforms
- Adapt to changes in social media and digital analytics landscape
- Develop range and depth of post-visit surveys to improve current service and inform future strategy
- Develop targeted use of CRM system for building relationships with audiences

- Restore upward trend in public visitor numbers, targeting 3 - 4% increase year on year
- Compile quarterly reports that include detail of media coverage (paid and editorial)
- Target integrated campaigns delivery at between 4 - 6% of revenue generated
- Establish number of new and repeat visitors and set targets for growth

Themes Key Initiatives Measures and KPIs Visionary Goals

**Customer Experience** 

 Keep customer reviews/ratings under review and respond appropriately

- Address and take action on most prominent issues raised through customer feedback
- Ensuring exhibit availability and cleanliness is at a world leading standard
- Agree enhanced categorisation and communication plan for all exhibits
- Bilingual customer experience across the centre
- Deliver events and/or sessions aimed at specific target groups
- Crisis management and safety processes tested regularly

### **Net Promoter Score**

 Increase NPS to 50 by March 2024 (47 in August 2023)

## **Tripadvisor reviews**

- Reduce terrible/poor comments to below 5% (currently 6%)
- Increase Excellent/very good comments to above 90% (currently 85%)

## **Google reviews**

- Increase 4 & 5 star reviews to >93% (currently 90%)
- Reduce 1 & 2 star reviews to <5% (currently 8.5%)

#### **Exhibit maintenance**

 No more than 2 exhibits down and visible to guests at any one time Techniquest consistently achieves a weekly NPS score of 50+

**Events and Retail** 

Increase profitability of events to 45%

- Schedule and deliver a diverse range of ticketed events targeting the over 18's audiences
- Increase retail conversion rate from £1.20 to £1.25 per visitor
- Review suitability of merchandise and branded merchandise
- Diversify online shop product to encourage sales

## In Centre Retail spend per head

£1.25 per visitor including General Admissions, schools, Home Educators and Toddler Days

## Online shop

Fully understand online shop user behaviour following the implementation of a diverse range of marketing efforts

### Event Income

Achieve corporate events income targets of £100k

Deliver 3 sponsored After Hours events

Techniquest
is the
unique
venue of
choice in
South Wales

Achieve a single-use plastic free, sustainable product offer

Themes Key Initiatives Measures and KPIs Visionary Goals

**Business Development** 

- Develop a range of partnerships to deliver bespoke sponsorship opportunities for exhibits, show development, funded visits and special events
- Collaborate with Mermaid Quay and surrounding businesses to raise awareness of Techniquest's offer to visitors to the area
- Implement ticketing collaborations with carefully selected partners to optimize audience diversification

- 2 new exhibits or zones sponsored by businesses/partners by March 2024
- Secure £60k of external funding p.a.
- 2 cross promotional packages agreed with MQ by March 2024
- Investigate 2 collaborative opportunities developed with external partners by March 2024

Companies approach Techniquest as a 'Partner of Choice'

**Education Development** 

- Support the Curriculum for Wales
- Develop new programmes/workshops and associated resources for schools
- Deliver Professional Learning programmes for school-based staff
- Manage the Nuffield placement scheme for Wales
- Develop and maintain relationships with community partners to deliver informal STEM learning programmes.

- WG core grant of £200k p.a. maintained from April 2024
- 5 new programmes/workshops developed annually with a reach of 500 primary and 100 secondary schools each year (in Centre and Outreach).
- Maintain Professional Learning contract with STEM Learning in July 2024
- Increase fundraising for schools' activity to £50,000 by March 2024

Techniquest
plays a
pivotal role
in
encouraging
young
people in
Wales to
enter
science and
technology
careers